



V Technology Co., Ltd.

FY3/2026 1st Half

Financial Results

From April 1st, 2025 to September 30th 2025

13th November, 2025

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FY2026/3 1st Half

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3. Business forecast and dividends for FY2026/3
4. ROE Target
5. Growth Strategy and Business Status for Enhancing Corporate Value
6. Key Financial Data

FY2026/3 1st Half

1. Overview of Financial Results

1. Highlights

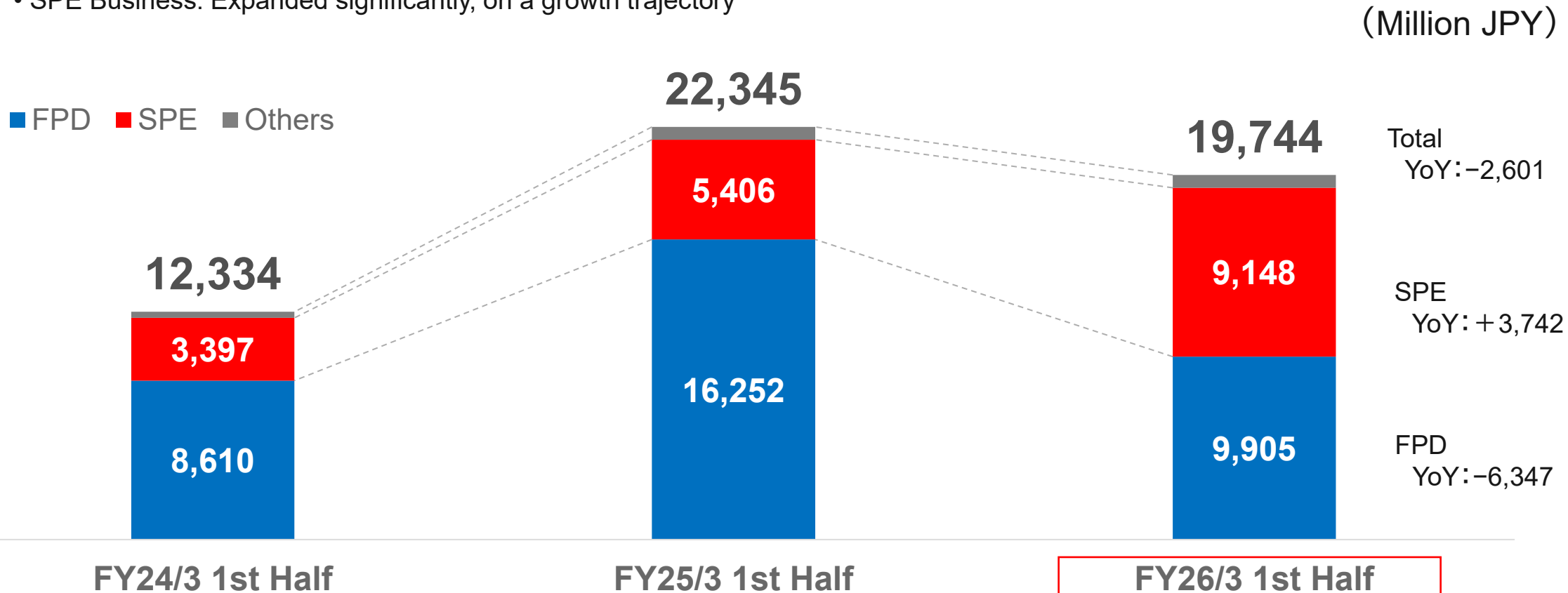
(Million JPY)	FY24/3 1st Half	FY25/3 1st Half	FY26/3 1st Half	Year on Year Amount	Year on Year Changes
Net Sales	12,334	22,345	19,744	-2,601	-11.6%
Operating profit (-loss)	-880	-136	-370	-234	—
(Margin%)	—	—	—	—	—
Ordinary profit (-loss)	-592	-275	-406	-131	—
Net profit attributable to owners of the parent	-647	-218	-606	-388	—

2. Factors Affecting Sales Changes (Year-on-Year Comparison)

FY2026/3 1st Half
Financial Results Overview

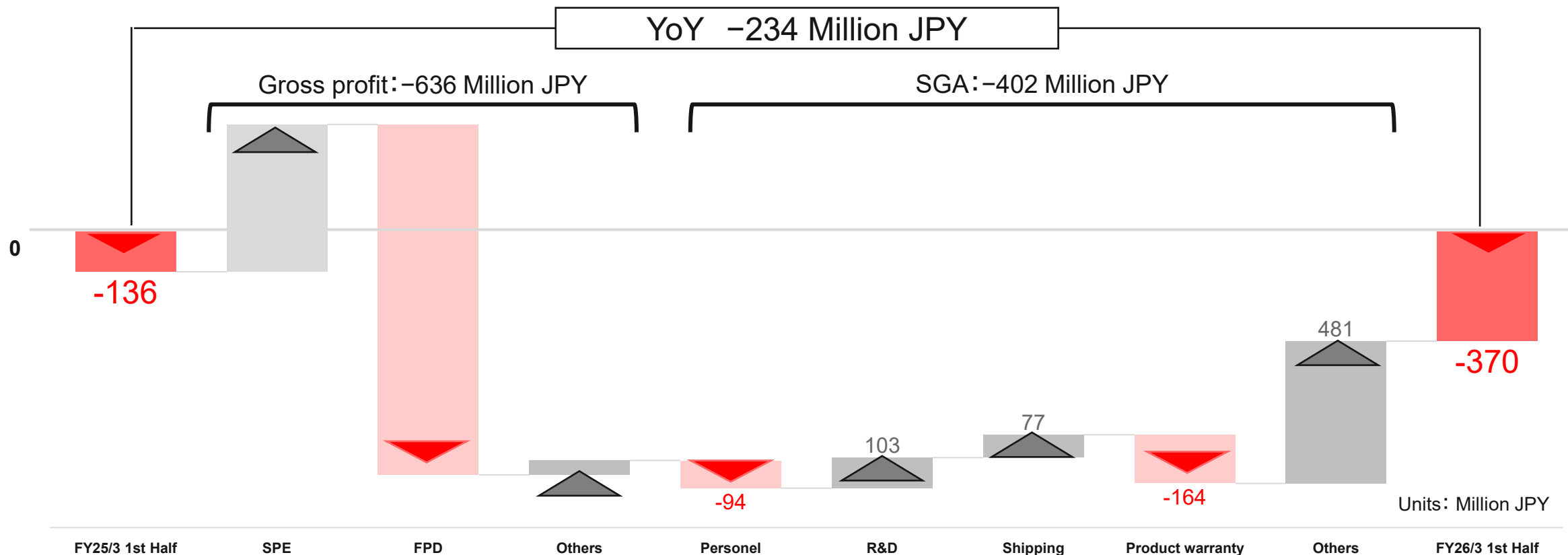
Consolidated sales decreased year-on-year due to lower sales in the FPD equipment business, but generally remained within the company's expectations.

- FPD Equipment Business: Sales decreased as large-scale projects from the previous year concluded
- SPE Business: Expanded significantly, on a growth trajectory



3. Factors of Operating profit changes by Year on Year

- The company's performance remained within projections, with the primary reason for the year-on-year increase in operating loss being a decline in sales of FPD equipment.
 - ✓ Other expenses: ¥481 million
 - Primarily due to reduced sales commission-related expenses and decreased goodwill amortization, among other factors

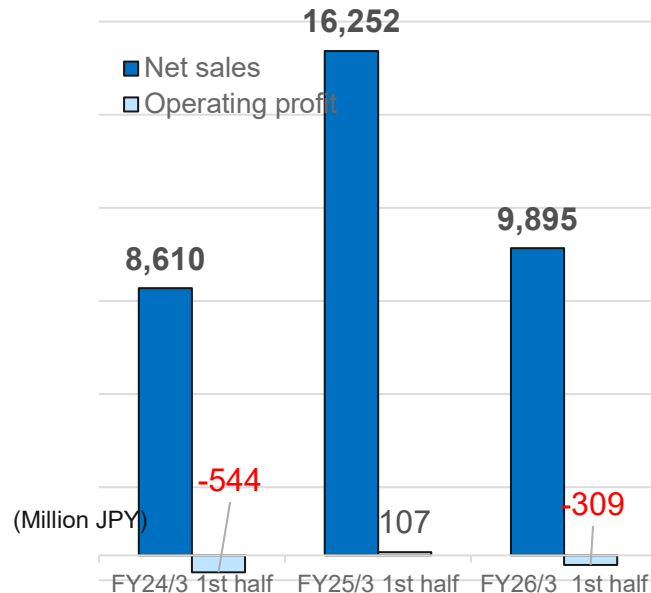


4. Sales and Operating Profits Analysis by business segments

FPD Equipment Business

- Significant revenue decline and widening operating loss as installation of lithography equipment for major customers has been completed

(Unit: Million JPY)	FY24/3 1st Half	FY25/3 1st Half	FY26/3 1st Half	YoY Amount	YoY Change
Net sales	8,610	16,252	9,905	-6,347	-39.1
Operating profit	-544	107	-309	-416	—



First Half of FY2026/3(YoY)

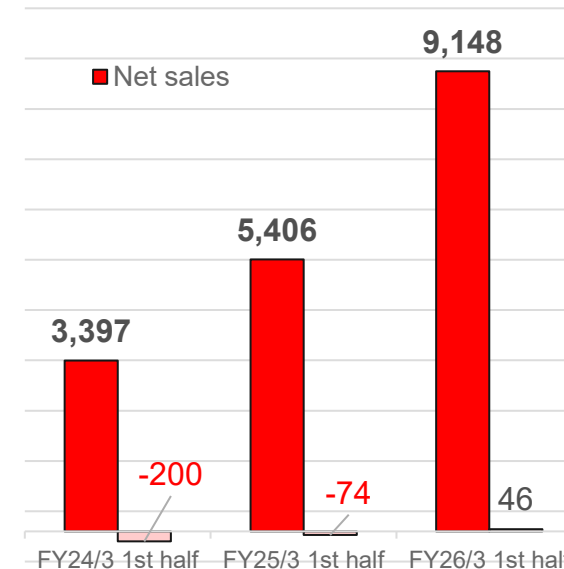
(Sales)
Sales decreased due to lower exposure equipment sales.

(Profit)
Profit decreased due to lower sales.

SPE

- Turnaround to profitability primarily driven by increased semiconductor sales (in the sub-segment), though progress has been slower than anticipated

(Unit: Million JPY)	FY24/3 1st Half	FY25/3 1st Half	FY26/3 1st Half	YoY Amount	YoY Change
Net sales	3, 397	5, 406	9,148	+3,742	+69.2%
Operating profit	-200	-74	46	+120	—



First Half of FY2026/3(YoY)

(Sales)
Semiconductor and Advanced Packaging saw increased revenue.

(Profit)
Return to profitability.

For sub-segment information, please refer to page 26.

FY2026/3 1st Half

2. Order Intake and Order Backlog

Both the FPD and Semiconductor & photomask equipment businesses are generally progressing as anticipated.

Orders received: Decrease of ¥210 million compared to the same period last year

- FPD orders received: ¥9,304 million; Semiconductors and photomasks: ¥7,346 million

Orders Backlog: Increased by ¥8,956 million compared to the same period last year

- FPD orders backlog: ¥24,216 million; Semiconductors and Photomasks: ¥17,055 million

Toward Achieving Next Fiscal Year Sales of ¥66 Billion

- Focus on securing SPE orders, targeting an order backlog of ¥46 billion (approximately 80% of equipment sales) by the end of March 2026

(Million JPY)	FY25/3 1 st Half	FY26/3 1 st Half	YoY amount	YoY Change(%)	(Ref) Forecast of FY26/3
Orders	17,561	17,351	-210	-1.2%	—
Orders backlog	32,316	41,272	8,956	+27.7%	46,000

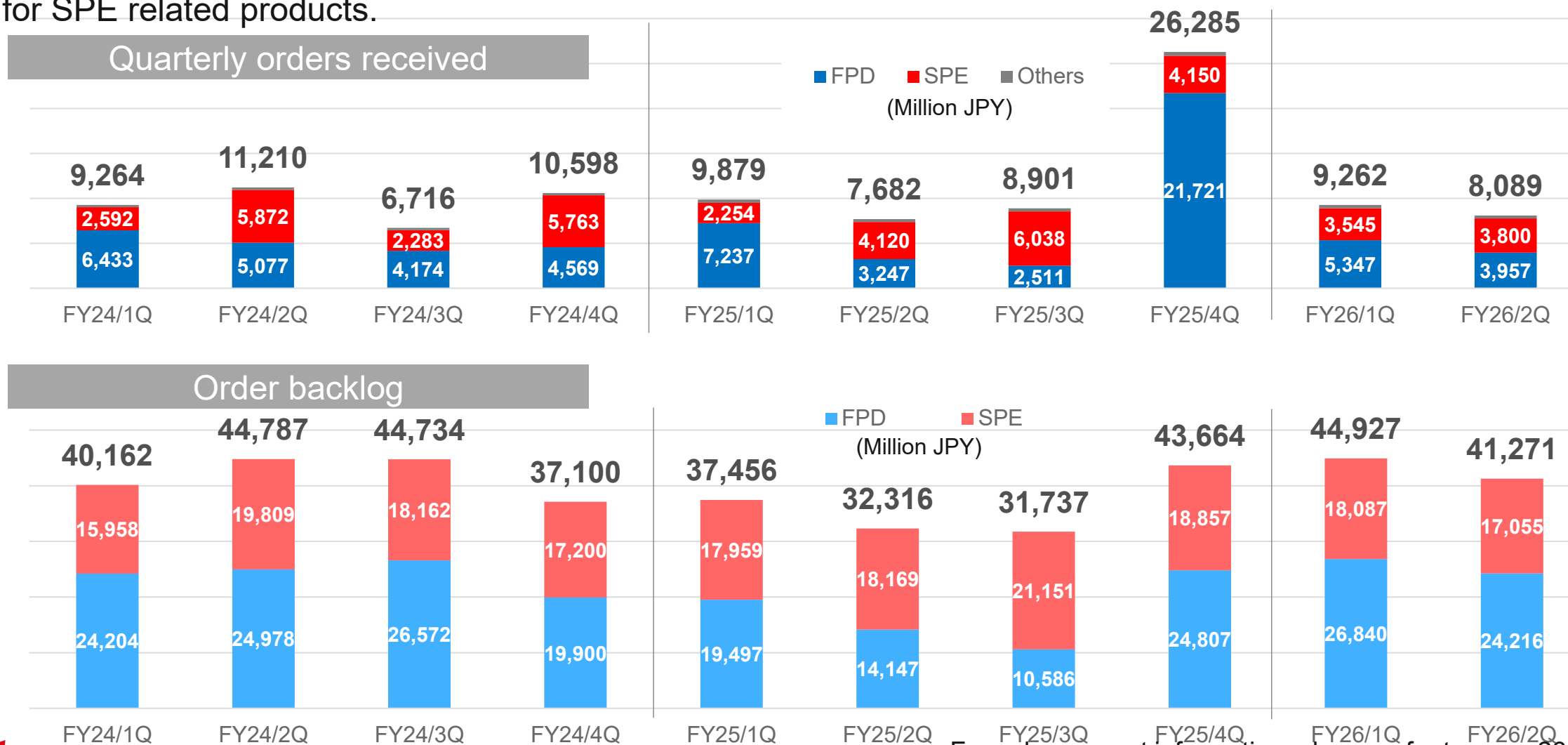
Analysis of orders received and order backlog by segment

(単位:百万円)		FY25/3 1st Half	FY26/3 1st Half	YoY amount	YoY Change(%)	Business overview
FPD	Orders	10,484	9,304	-1,180	-11.3%	Compared to the same period last year, exposure equipment increased while inspection equipment decreased.
	Orders Backlog	14,147	24,216	10,069	+71.2%	Sales recognition in the second Half is anticipated, primarily for exposure and repair equipment
SPE	Orders	6,374	7,346	972	+15.2%	- Photomask orders have resumed - Advanced packaging projects have been extended into the second Half for some cases
	Orders Backlog	18,168	17,055	-1,113	-6.1%	Focus on order acquisition activities, primarily in the advanced packaging field, to achieve targets for the second Half of this fiscal year and the next fiscal year

For sub-segment information, please refer to page 26.

Quarterly orders received and order backlog

Large-scale orders for FPD equipment have run their course; going forward, we anticipate expanded orders for SPE related products.



For sub-segment information, please refer to page 26.

FY2026/3 1st Half

3. Business forecast and dividends for FY2026/3

No change to fiscal year ending March 2026 earnings forecast
High-margin semiconductor photomask projects to contribute significantly in the second Half.

(Million JPY)	FY25/3 1st Half	FY25/3	FY26/3 (Forecast)	FY26/3 1st Half	Year on Year Amount	Year on Year Changes
Net Sales	22,345	46,182	56,000	19,744	-2,601	-11.6%
Operating profit (-loss)	-136	1,821	4,500	-370	-234	—
(Margin%)	—	3.9%	8.0%	—	—	—
Ordinary profit (-loss)	-275	1,891	4,200	-406	-131	—
Net profit attributable to owners of the parent	-218	800	2,700	-239	-21	—

Dividends and Shareholder Returns

Aiming for stable dividends while pursuing company-wide efforts to achieve performance targets

- Dividend Policy
 - ✓ Consider stability, continuity, and payout ratio while taking into account necessary internal reserves for strengthening management foundations through M&A for business expansion, capital investment, etc.
 - ✓ Policy to return profits commensurate with business performance
- Regarding Dividend Forecast for the Current Fiscal Year
 - ✓ No change to the forecast. The interim dividend will be paid as originally planned. The year-end dividend will be determined based on the Results of the current fiscal year, with consideration given to an aggressive return of profits.
- To enhance shareholder returns, we will continue to explore flexible share buybacks and other measures.

items		FY21/3	FY22/3	FY23/3	FY24/3	FY25/3	FY26/3(E)
Dividend amount(Million JPY)		1,176	1,176	882	586	764	756
Dividend payout ratio		21.40	30.60	334.70	74.20	95.20	28.00
Dividends per share(Yen)	1 st Half	60	60	60	30	40	40
	2 nd Half	60	60	30	30	40	40
	Total	120	120	90	60	80	80

FY2026/3 1st Half

4. ROE Target

Achieving ROE over 20% is the top priority goal.

FY2026/3 1st Half
4. ROE Target

	FY2025/3	FY2026/3(F)	FY2027/3(F)	FY2029/3(F)
ROE	2.4%	8.2%	12.5%	23.7%

1. Maximizing Net Income

① Increasing Sales Revenue

- ✓ Expanding existing businesses, pursuing new business initiatives, leveraging M&A, and expanding operations into India

② Improving Profit Margins

- ✓ Shift to high-margin businesses (exit unprofitable operations, pursue/grow high-value-added product lines, localize production in China)
- ✓ Cost reduction (advance global production base, shorten lead times, integrate/restructure subsidiaries)

2. Shareholder Return Initiatives

① Aggressive dividends commensurate with profit levels

② Timely share buybacks

5. Growth Strategy and Business Status for Enhancing Corporate Value

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1. From FPD to Semiconductors
2. Advanced Packaging & PCB
3. Photomasks
4. Semiconductor and FPD Equipment Business
5. Toward Enhancing Corporate Value
6. Regarding the Mid-Term Business Plan

1. From FPD to Semiconductors (1) ~FPD Equipment Business~

Amid rapidly changing business conditions, we are advancing M&A for FPD equipment to expand our business.

FPD technology: Other than LCD and OLED, it did not gain widespread adoption.

Tech\AP	Desktop Monitor	TV	Note-PC	Smart phone	Wearable	AR/VR	Signage
PDP	×	○	×	×	×	×	△
LCD	◎	◎	◎	○	◎	○	◎
OLED	○	○	○	◎	○	○	×
Mini-LED	×	△	×	×	×	×	◎
μ-LED	×	×	×	×	△	○	×
電子ハブ	×	×	×	×	×	×	△

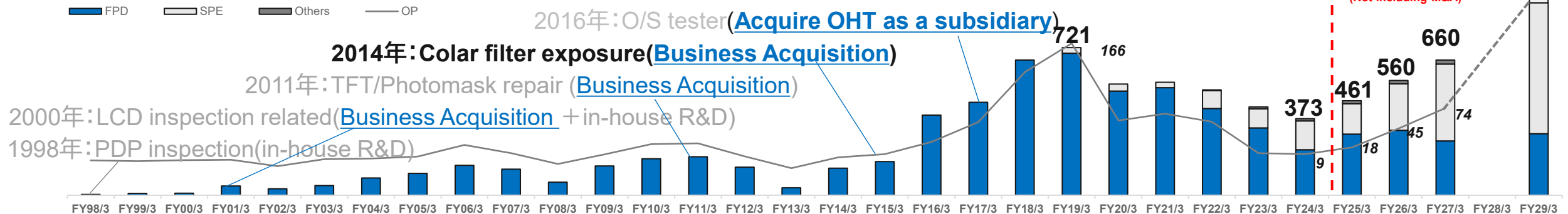
popularity(◎>○>△>×)

The primary customers for current FPDs are concentrated in China.



....The Indian government is considering large-scale investment in the FPD industry.

Major Businesses and Trends in Sales and Operating Profit (Unit: 100 million yen)

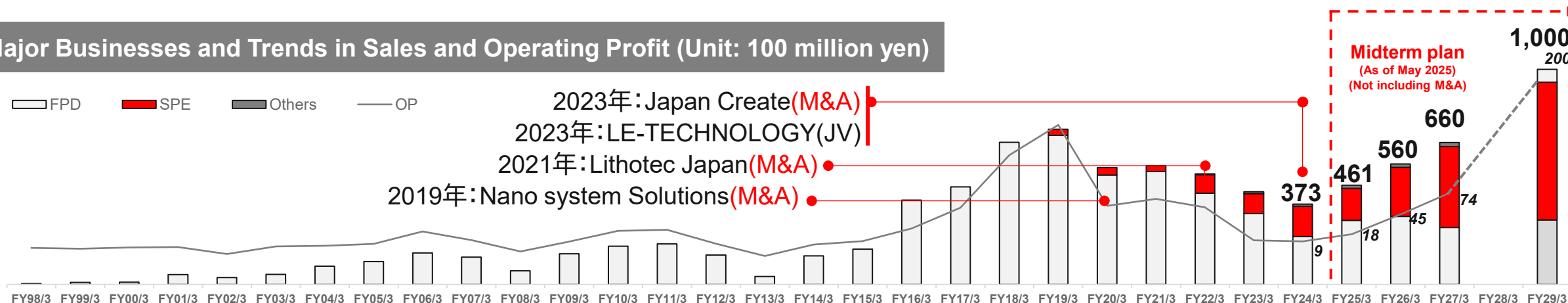


1. From FPD to Semiconductors (2) ~ SPE Business~

Entering fields where Japan excels in semiconductors... Equipment business is essential for joint development with customers.

Market segments entered	Leading companies in the industry	Our group companies	Main products
Silicon wafers	Shin-Etsu Chemical, SUMCO, others	Nano System Solutions Japan create	Silicon wafer inspection, cleaning
Photomasks	Texend Photomask, DNP, others	V Technology	Inspection EQ
Resist Materials	JSR, Resonac, Ajinomoto, others	LithoTech Japan	Resist Evaluation Equipment
Advanced Packaging	Ibiden, Shinko Electric Industries, Toppan Printing, others	LE-TECHNOLOGY OHT	DI Exposure Equipment, Open Short Tester, Microprobe

Major Businesses and Trends in Sales and Operating Profit (Unit: 100 million yen)



2. Advanced Package PCB

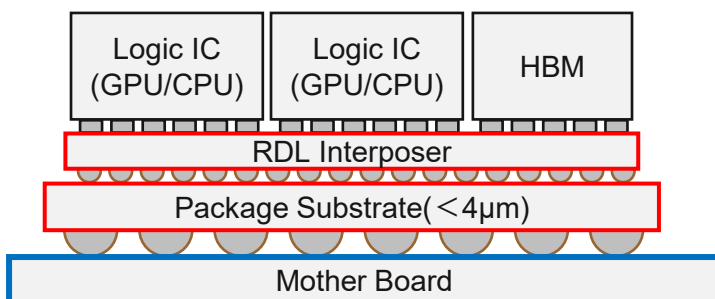
Focusing on the field of semiconductor packaging for AI

Semiconductor Packaging..... Focus Areas (red frame) and Collaborative Areas (blue frame)

PCB... also deployed around the exposure process

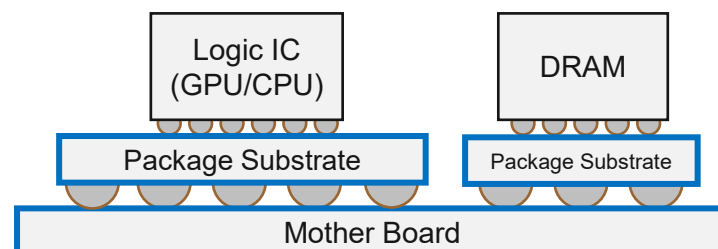
Semiconductor Package for AI

.....Chip-let (2.xD Package)



Semiconductor packages for PCs, smartphones, etc.

.....FC-BGA, FC-CSP



DI Exposure

CFMEE

芯基微装

Top share in China

Around the exposure
process



Wet system
Printing
Inspection
Others

Solution deployment through collaboration in the
surrounding processes of exposure

Status of Our Products in the Advanced Packaging Field

The final products primarily related to the following products			AI Semiconductors (Interposers, etc.)	Next-generation AI Semiconductor
Our Products	DI Exposure(LAMBDI Series)		Operational	Shipped in July 2025
	O/S tester	Equipment(LIBRA)	Order received	Under development
		Inspection jig(μ-probe)		

3. Photomask

Expanding our product lineup while meeting replacement demand

Replacement demand is **expected to remain at a certain level.**

1. Production capacity for legacy semiconductors* continues to expand.
*Power semiconductors, industrial semiconductors, etc.
2. Aging of related photomask manufacturing equipment**
**Equipment subject to end-of-life after-sales service is increasing

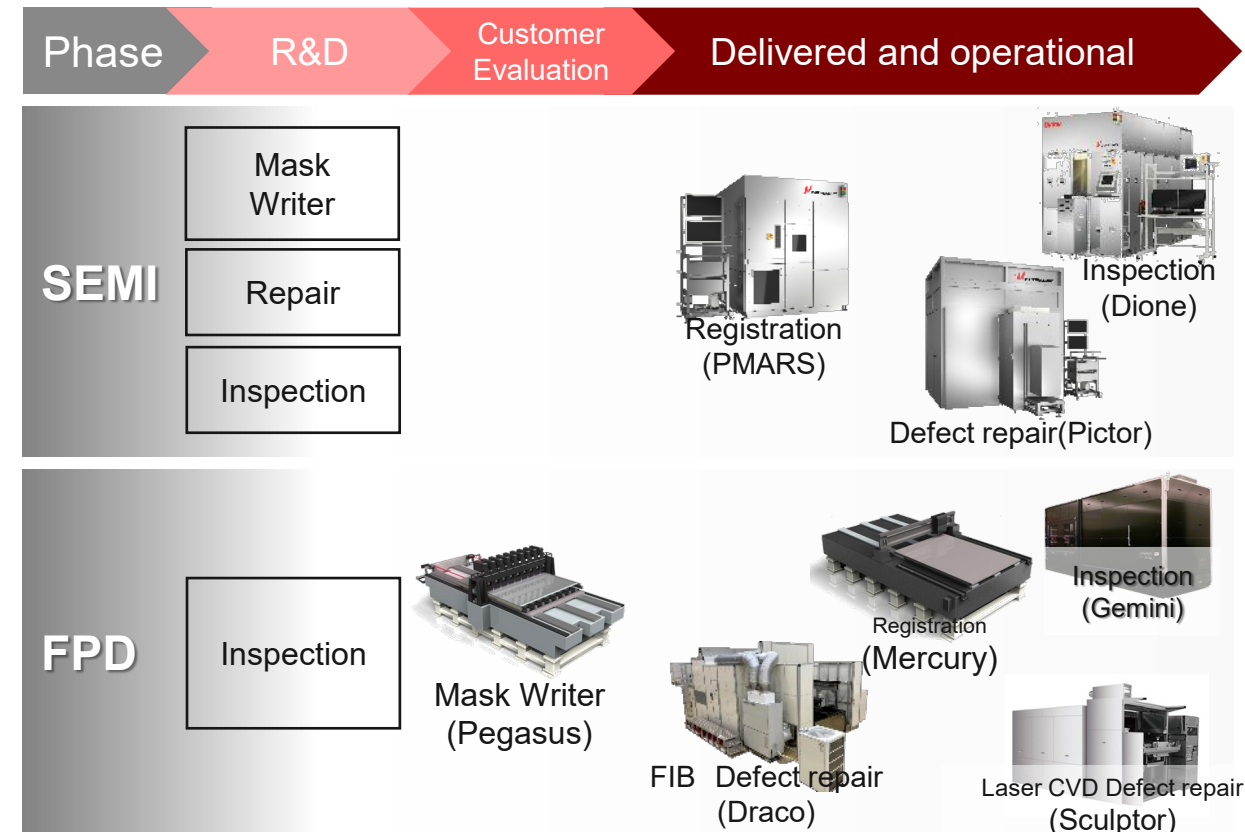
Toward acquiring replacement demand

1. Compatibility with existing equipment
2. Reliability, Throughput
3. Price competitiveness
4. Strengthening sales promotion

Exhibiting at CSEAC in Wuxi, China



Expanding market share of existing products
+ Accelerating development of the next growth driver



4. SEMI* and FPD Equipment Business

* SEMI = The sub-segment name for the Semiconductor and Photomask Equipment business.

SEMI*: Expanding overseas market share for core products and developing new products for emerging fields

FPD Equipment Business: Maintaining our position as a top supplier

SEMI*: Expanding Overseas Market Share for Core Products and Developing New Products

Nano System Solutions(NSS)	LithoTech Japan (LTJ)	Japan Create (JAC)
Flagship product  Si Wafer Inspection	Flagship product  Photo resist analyzer	Flagship product  Developer・Etcher
R&D (Reviewing with the customer)  SiC inspection	New Business (Advanced PKG)  Material Development for L/S = 0.5μm	Under development (inside the container)  Oxygen and water permeation prevention film

FPD Equipment Business: Maintain our position as a top supplier

- Color filter exposure equipment and inspection equipment are core products
 - ✓ Holds 100% market share for G10.5 exposure equipment
 - ✓ Positioned as a cash cow business
- Investment to expand existing factory capacity has paused
 - ✓ Focus on G10.5 investment in emerging markets (India)
- Advancing local production in China, preparing to expand business into India

Flagship products

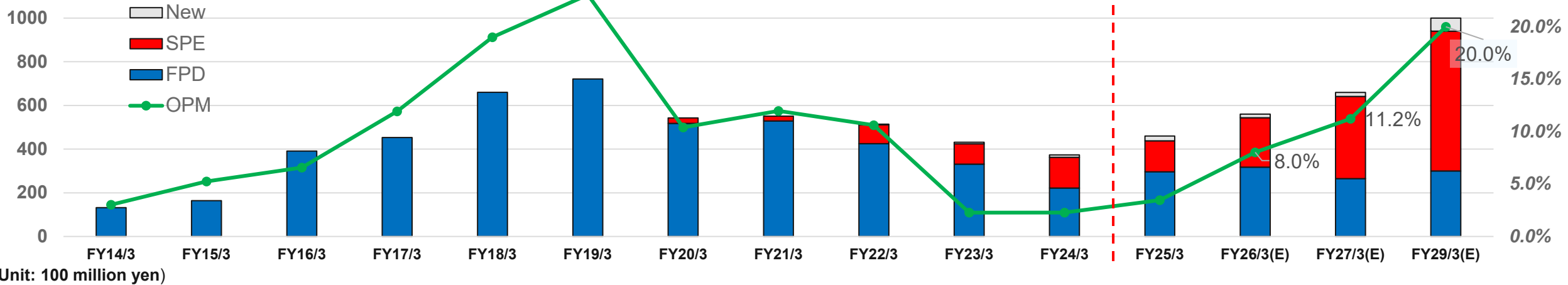
Color filter exposure(RZ)

Defect repair(Jupiter)



5. Toward Enhancing Corporate Value

Sales Revenue (Left Axis) and Operating Profit Margin (Line Chart, Right Axis) Trends



Maximizing Final Profit (Increasing Sales)

1. Expanding existing businesses
2. Pursuing new business initiatives
3. Leveraging M&A
4. Expanding operations into India

Maximizing Final Profit (Increasing Profit Margin)

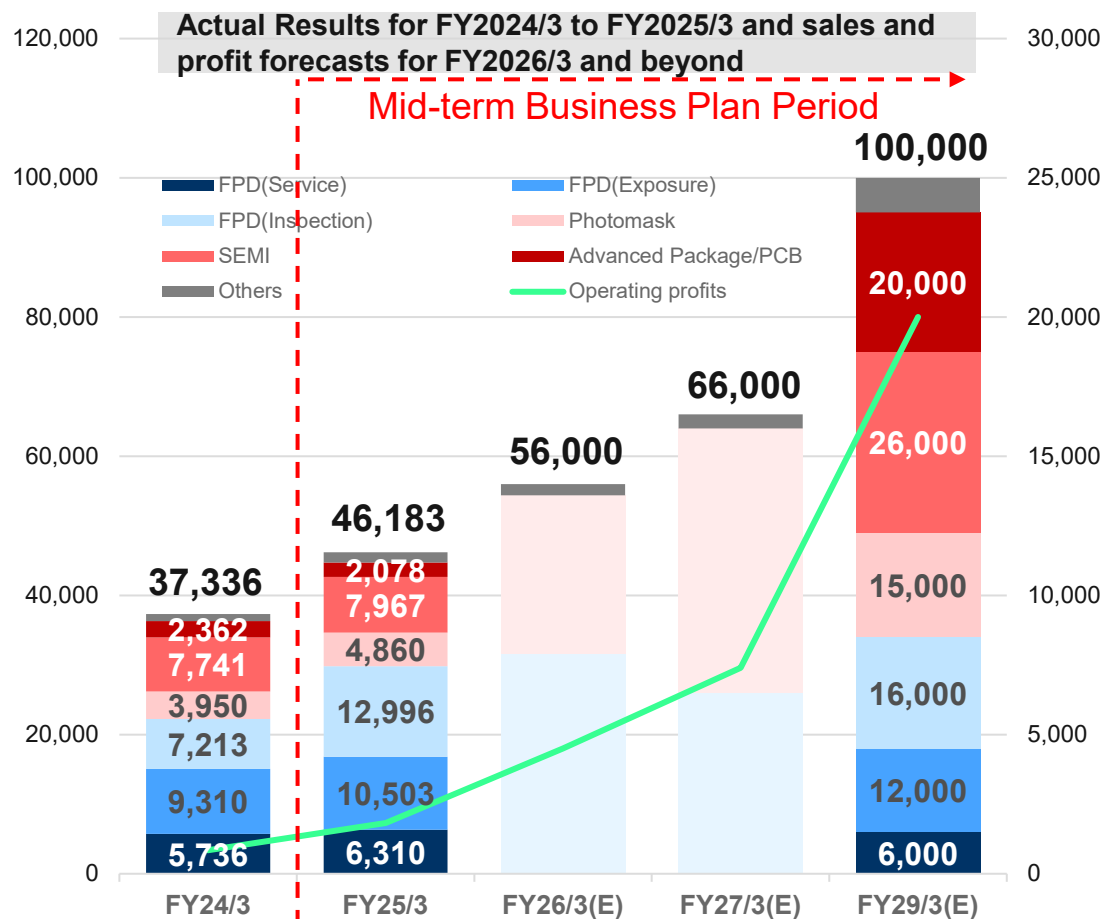
1. Shift to high-margin businesses (Exit unprofitable operations, Pursue/grow high-value-added product lines, Localize production in China)
2. Cost reduction (Advance global production base, Shorten lead times, Integrate/restructure subsidiaries)

Shareholder Return Initiatives

1. Aggressive dividends commensurate with profit levels
2. Timely share buybacks

6. Regarding the Mid-Term Business Plan

- No change from initial earnings forecast; focusing on semiconductor photomask equipment business, particularly advanced packaging and PCB
- Growth drivers from FY27/3 onwards: Semiconductors driven by NSS new products; advanced packaging driven by DI growth



Target markets and flagship products for each business segment

Business Segments		Target Market	Flagship products
S P E	Advanced Packaging・PCB	- Semiconductor package substrates - PCB substrates	DI Exposure O/S Tester
	SEMI	- Silicon wafers - Photoresist	- Inspection - Coater/Developer - Mask less Exposure
	Photomask	- Legacy semiconductors - FPD	Inspection, defect repair, measurement, others
F P D	Inspection	LCD、OLED	Inspections
	Exposure	LCD	CF Exposure Photo Alignment
	Service	LCD、OLED	Service for equipment

6. Key Financial Data

1. Details of Orders Received and Sales Revenue by Segment (Unit: million yen)

Item	2024/3	2025/3	2026/3 Forecast	2024/3				2025/3				2026/3				
				1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	Margin	QoQ%	YoY%
Order intake	37,788	52,747	—	9,264	11,210	6,716	10,598	9,880	7,681	8,901	26,285	9,262	8,089	100.0%	-12.7%	5.3%
FPD Equipment business	20,254	34,716	—	6,433	5,077	4,174	4,569	7,237	3,248	2,511	21,721	5,347	3,957	48.9%	-26.0%	21.8%
Inspection	7,898	13,325	—	1,037	3,604	2,285	973	2,944	1,731	1,137	7,513	1,839	757	9.4%	-58.8%	-56.3%
Manufacturing	6,839	15,168	—	4,339	-1	554	1,948	2,905	0	258	12,005	2,287	1,328	16.4%	-41.9%	—
Maintenance	5,517	6,224	—	1,058	1,475	1,336	1,649	1,388	1,516	1,116	2,204	1,220	1,872	23.1%	53.4%	23.5%
SPE	16,444	16,562	—	2,592	5,872	2,283	5,763	2,255	4,120	6,037	4,151	3,547	3,800	47.0%	7.1%	-7.8%
Photomask	6,670	2,645	—	250	2,790	484	3,146	590	700	1,351	4	0	2,040	25.2%	—	191.4%
SEMI(Wafer/Labo/others)	7,549	9,393	—	2,281	1,988	1,299	1,982	960	2,564	3,151	2,719	2,598	1,746	21.6%	-32.8%	-31.9%
Advanced Package・PCB	2,226	4,524	—	63	1,095	500	634	705	856	1,536	1,428	949	14	0.2%	-98.5%	-98.4%
Others	1,090	1,469	—	239	261	258	266	388	314	354	413	368	332	4.1%	-9.8%	5.7%
Margin of SPE	43.5%	31.4%	—	28.0%	52.4%	34.0%	54.4%	22.8%	53.6%	67.8%	15.8%	38.3%	47.0%	—	8.7%	-6.7%
Order Backlog	37,788	43,664	46,000	40,162	44,787	44,734	37,788	37,456	32,316	31,737	43,664	44,928	41,272	100.0%	-8.1%	27.7%
FPD Equipment	19,899	24,877	—	24,204	24,978	26,571	19,899	19,497	14,147	10,586	24,877	26,840	24,216	59.7%	-9.7%	71.3%
SPE	17,200	18,857	—	15,958	19,809	18,162	17,200	17,959	18,168	21,151	18,857	18,087	17,055	40.3%	-5.8%	-6.2%
Net sales	37,336	46,183	56,000	5,749	6,585	6,769	18,231	9,523	12,822	9,479	14,358	7,999	11,744	100.0%	46.8%	-8.4%
FPD Equipment business	22,259	29,809	31,689	4,133	4,303	2,581	11,242	7,639	8,598	6,071	7,501	3,314	6,580	56.0%	98.6%	-23.5%
Inspection	7,213	12,996	16,208	197	308	832	5,876	3,648	3,859	2,895	2,594	2,182	3,772	32.1%	72.9%	-2.3%
Manufacturing	9,310	10,503	9,333	2,620	2,599	314	3,777	2,591	3,065	1,654	3,193	266	767	6.5%	188.3%	-75.0%
Maintenance	5,736	6,310	6,148	1,316	1,397	1,435	1,588	1,400	1,674	1,522	1,714	866	2,041	17.4%	135.7%	21.9%
SPE	14,053	14,905	22,677	1,377	2,020	3,931	6,724	1,495	3,911	3,055	6,444	4,316	4,832	41.1%	12.0%	23.5%
Photomask	3,950	4,860	5,360	67	270	862	2,751	734	1,687	985	1,455	1,536	119	1.0%	-92.3%	-92.9%
SEMI(Wafer/Labo/others)	7,741	7,967	10,115	831	1,377	2,122	3,412	642	2,116	1,542	3,667	1,327	3,758	32.0%	183.2%	77.6%
Advanced Package・PCB	2,362	2,078	7,202	480	374	947	627	120	108	527	1,323	1,454	955	8.1%	-34.3%	784.3%
Others	1,024	1,469	1,634	239	261	258	266	388	314	354	413	368	332	2.8%	-9.8%	5.7%
Margin of SPE	37.6%	32.3%	40.5%	24.0%	30.7%	58.1%	36.9%	15.7%	30.5%	32.2%	44.9%	54.0%	41.1%	—	-12.8%	10.6%

2. Order intake, actual performance, and guidance (Unit: million yen)

Items	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3	2026/3E	2025/3				2026/3			
										1Q	2Q	3Q	4Q	1Q	2Q	Q/Q%	YoY%
Order	109,323	47,430	22,532	36,980	53,200	37,072	37,788	52,747	—	9,879	7,682	8,901	26,285	9,262	8,089	-12.7%	5.3%
Order backlog	115,637	90,935	59,145	40,939	42,721	36,647	37,100	43,664	46,000	37,456	32,316	31,737	43,664	44,928	41,271	-8.1%	27.7%
Net sales	66,067	72,132	54,322	55,186	51,418	43,146	37,335	46,182	56,000	9,523	12,822	9,479	14,358	7,998	11,746	46.9%	-8.4%
Gross profit	21,321	25,144	15,122	15,704	15,486	10,946	10,604	12,130	—	1,773	3,375	2,547	4,435	1,854	2,658	43.4%	-21.2%
Operating profit	12,545	16,628	5,653	6,604	5,461	986	846	1,821	4,500	-948	812	192	1,765	-514	144	—	-82.3%
Non-operating income	55	209	623	395	518	935	551	517	—	287	-154	353	31	139	59	-57.6%	-138.3%
Non-operating expenses	230	70	121	163	111	222	285	447	—	97	175	76	99	215	19	-91.2%	-89.1%
Ordinary profit	12,370	16,767	6,156	6,836	5,868	1,700	1,112	1,891	4,200	-759	484	469	1,697	-589	183	—	-62.2%
Pre-tax profit	12,256	16,892	6,191	7,054	6,450	1,571	1,181	1,383	—	-721	504	451	1,149	-633	269	—	-46.6%
Corporate taxes	3,399	4,517	2,054	2,462	2,194	1,434	603	781	—	-6	101	213	473	60	-194	—	—
Net Income*	7,837	10,901	3,251	3,513	4,198	260	778	800	2,700	-656	438	271	747	-665	426	—	-2.7%
Net profit per share	1582.84	2217.48	336.29	363.41	434.21	26.92	80.65	84.07	265.71	-68.22	45.41	28.44	78.44	-70.46	44.64	—	—
Dividend per share	270	320	120	120	120	90	60	80	80	—	40	—	40	—	40	—	—
Net assets per share	3865.50	5552.32	2926.03	3233.74	3534.40	3475.25	3571.35	3544.98	—	—	—	—	3544.98	—	—	—	—
Gross profit margin	32.3%	34.9%	27.8%	28.5%	30.1%	25.4%	28.4%	26.3%	—	18.6%	26.3%	26.9%	30.9%	23.2%	22.6%	-0.6%	-3.7%
Operating profit margin	19.0%	23.1%	10.4%	12.0%	10.6%	2.3%	2.3%	3.9%	8.0%	-10.0%	6.3%	2.0%	12.3%	-6.4%	1.2%	7.7%	-5.1%
Ordinary profit margin	18.7%	23.2%	11.3%	12.4%	11.4%	3.9%	3.0%	4.1%	7.5%	-8.0%	3.8%	4.9%	11.8%	-7.4%	1.6%	8.9%	-2.2%
Corporate tax rate	27.7%	26.7%	33.2%	34.9%	34.0%	91.3%	51.1%	56.5%	—	0.8%	20.0%	47.2%	41.2%	-9.5%	63.9%	73.4%	43.9%
Net Profit Margin	11.9%	15.1%	6.0%	6.4%	8.2%	0.6%	2.1%	1.7%	4.8%	-6.9%	3.4%	2.9%	5.2%	-8.3%	3.6%	11.9%	0.2%
ROE	40.9%	40.6%	11.5%	11.2%	12.7%	0.8%	2.3%	2.4%	8.2%	-2.0%	1.3%	0.8%	2.2%	-2.0%	1.3%	3.3%	0.0%
自己資本	19,139	26,844	28,293	31,268	32,980	32,842	34,372	33,500	—	33,611	32,976	33,153	33,500	32,634	32,805	171	-171

*Net Income Attributable to Shareholders of the Parent Company

3. Balance Sheet and Cash Flow Statement (Unit: million yen)

	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3	2025/3 1Q	2Q	3Q	4Q	2026/3 1Q	2Q	Q/Q%	YoY%
Assets																
Cash & Deposits	22,281	19,836	12,101	33,278	27,898	26,729	23,096	26,671	25,063	28,930	26,196	26,671	23,129	19,952	-13.7%	-31.0%
Note receivable and accounts receivable	21,019	25,518	24,132	19,329	19,537	22,408	24,716	19,786	20,332	21,681	20,181	19,786	18,085	21,598	19.4%	-0.4%
Inventories	14,071	24,028	24,854	15,956	11,405	10,089	15,531	15,495	16,408	15,052	17,057	15,495	18,196	18,131	-0.4%	20.5%
Merchandise and Supplies	227	171	123	196	176	338	477	679	443	787	788	679	941	625	-33.6%	-20.6%
Work in Progress	13,118	22,756	23,126	13,977	9,428	7,219	12,274	10,707	12,881	11,374	12,951	10,707	12,612	13,545	7.4%	19.1%
Raw Materials and Supplies	726	1,101	1,605	1,783	1,801	2,532	2,780	4,109	3,084	2,891	3,318	4,109	4,643	3,961	-14.7%	37.0%
Current Assets	62,209	74,699	66,494	71,379	63,085	62,621	67,045	65,392	65,537	69,073	67,255	65,392	62,922	63,018	0.2%	-8.8%
Property, Plant, and Equipment	977	3,274	4,539	4,382	4,720	4,034	4,098	3,859	4,305	4,261	4,221	3,859	4,403	4,443	0.9%	4.3%
Intangible Assets	253	189	1,592	1,625	1,495	1,460	886	712	1,000	957	879	712	648	586	-9.6%	-38.8%
Investments and Other Assets	1,344	2,141	2,493	3,203	3,300	3,270	3,575	3,235	3,553	3,190	3,105	3,235	3,157	3,619	14.6%	13.4%
Total Assets	64,786	80,304	75,119	80,591	72,601	71,387	75,606	73,201	74,397	77,483	75,461	73,201	71,132	71,668	0.8%	-7.5%
Liabilities																
Notes and Accounts Payable	10,861	12,505	8,095	6,477	6,323	4,039	5,429	4,918	5,296	4,778	4,932	4,918	5,735	5,031	-12.3%	5.3%
Short-Term Borrowings	2,491	2,450	200	120	394	663	866	1,295	1,386	1,704	1,685	1,295	1,297	1,868	44.0%	9.6%
Advances Received	14,868	22,320	18,202	15,061	8,334	8,221	4,496	5,037	5,645	5,638	5,113	5,037	5,563	5,892	5.9%	4.5%
Current Liabilities	40,963	50,517	36,539	34,195	27,061	23,922	29,299	24,263	29,905	26,474	25,650	24,263	24,404	25,078	2.8%	-5.3%
Long-Term Borrowings	2,256	1,332	8,861	12,964	10,243	12,662	10,550	14,254	9,482	16,745	15,420	14,254	12,819	12,167	-5.1%	-27.3%
Net Assets	21,114	27,985	29,361	32,195	34,540	33,884	34,639	33,581	33,841	33,154	33,300	33,581	32,691	33,258	1.7%	0.3%
Equity	19,139	26,844	28,293	31,268	34,175	33,604	34,372	33,500	33,611	32,976	33,153	33,500	32,634	33,172	1.6%	0.6%
Consolidated Cash Flows																
Cash Flows from Operating Activities	8,526	6,531	-7,853	20,173	1,408	-3,284	-4,764	5,344	—	—	—	—	—	—	—	—
Cash Flows from Investing Activities	-434	-2,617	-3,828	-1,251	-1,554	-1,195	-440	-1,470	—	—	—	—	—	—	—	—
Free Cash Flow	8,092	3,914	-11,681	18,922	-146	-4,479	-5,204	3,874	—	—	—	—	—	—	—	—
Purchase of Treasury Stock	-	-1,999	0	-512	0	0	-99	-499	—	—	—	—	—	—	—	—
Dividends Paid	-866	-1,634	-1,547	-974	-1,176	-1,176	-588	-675	—	—	—	—	—	—	—	—
Cash Flows from Financing Activities	-2,150	-6,385	4,074	1,972	-5,839	2,780	1,526	-471	—	—	—	—	—	—	—	—